

Corporate Action Plan 2019-23

Report of the Leader

Recommended:

That the proposed Corporate Action Plan 2019-2023 (year one) be approved.

SUMMARY:

- A new Corporate Plan for the period 2019-23 (*Growing Our Potential*) was approved by Council in April 2019.
- The Corporate Action Plan runs for the lifetime of the Corporate Plan and shows in detail the specific projects to be taken forward in pursuit of the Council's priorities.
- The Corporate Action Plan is reviewed and updated by Cabinet on an annual basis and plays an important role in enabling the allocation of resources to key projects from across the organisation.
- This report sets out proposals for the new Corporate Action Plan for 2019-2023 detailing those projects that will commence in year one.

1 Introduction

- 1.1 The Corporate Action Plan (CAP) is the delivery document of the Council's Corporate Plan 2019-2023: *Growing Our Potential*. It shows in detail how the Council intends to make progress against its four strategic priorities of Town Centres, Communities, People and the Local Environment through the key projects to be taken forward over the four year period.
- 1.2 The CAP is updated on an annual basis and this report seeks Cabinet's approval of the proposed programme of projects to commence in year one.

2 Background

- 2.1 The Council approved its current Corporate Plan 2019-2023, '*Growing Our Potential*' in April 2019. It outlines the Council's vision and priorities for the four year period. It sets direction and provides a focus for activities and services. As a result it informs decision making and allocation of resources across the Council.
- 2.2 The Corporate Plan was developed using a robust evidence base which takes into account the views of local people, statistical information, and external influences such as government policy.

2.3 The Corporate Plan sets out four priority aims which focus on growing the potential of:

- **Town Centres** to adapt and be attractive, vibrant and prosperous places,
- **Communities** to be empowered, connected and able to build upon their strengths,
- **People** to be able to live well and fulfil their aspirations,
- The **Local Environment** for current and future generations.

2.4 The Corporate Plan is underpinned by the Corporate Action Plan (CAP) which runs for the lifetime of the plan. Each year a review is undertaken to update the CAP to ensure it continues to highlight the significant projects that the Council is taking forward in pursuit of its four corporate aims.

3 Corporate Action Plan 2019-2023 (Year One)

3.1 A draft proposed CAP has been prepared for 2019-2023 (attached in annex 1) and approval is sought from Cabinet for its adoption.

3.2 Fourteen projects form the draft proposed CAP for 2019-2023. Each of the projects are ready to commence in year one and will contribute towards one or more of the priorities that form the Corporate Plan.

3.3 Proposals for the new CAP include major areas of work for the Council. Examples include:

- Futureproofing our town centres by commencing the preparation of a Masterplan in Andover to shape the once in a generation opportunity to redevelop the town centre, and deliver enhancements to public realm through the Town Mills Riverside project. In Romsey, in partnership with Romsey Future, the South of Town Centre project will complete its master planning phase and begin preparation of a Supplementary Planning document to guide future redevelopment proposals for this area of Romsey.
- Empowering Communities will focus on encouraging more communities to undertake a form of community planning in their local area. Working closely with parishes in rural areas and through Romsey Future and Andover Vision in our urban areas, local people will be supported to consider the current and future needs of their local communities and develop ideas and initiatives for addressing these issues.
- Supporting people to fulfil their ambitions. Through delivery of the Economic Development Strategy, the Council will continue to play its part in supporting inclusive growth within Test Valley. Work to review the Local Plan will commence as will the development and review of the new Housing and Homelessness strategies which will focus on how the Council can help meet identified need. Focusing on helping people to build upon their strengths, the innovative approach to prevent and relieve homelessness will be further embedded.

- Looking after the Local Environment through delivery of projects that will enhance access to the countryside and green space for communities to enjoy will come forward. In addition, delivery of new facilities at Ganger Farm and the ongoing refurbishment of leisure facilities will contribute to promoting wellbeing and active lifestyles across the Borough. Working in partnership both at a county level through the Hampshire Waste Partnership, and at a community level through local projects, will form part of the Council's overall approach to increase recycling in Test Valley.

3.4 Monitoring of the CAP will be undertaken through the Council's performance management system. The Leader of the Council will present an annual update to the Council's Overview and Scrutiny Committee and an Annual Report will be published on the Council's website to demonstrate progress against the project areas.

3.5 The next update of the CAP is due in May 2020.

4 Corporate Objectives and Priorities

4.1 The CAP is the delivery document of the Council's Corporate Plan and sets out in detail how the Council will make progress across each of the four corporate priorities.

5 Consultations/Communications

5.1 As part of the development of the Corporate Plan, the Council undertook a wide ranging public consultation which resulted in the views of more than 2000 local people being gathered. This went on to form part of a robust evidence base for shaping the Council's new strategic priorities.

5.2 Many of the CAP projects are outward facing in their nature and as a result the Council engages with the community on a regular basis through these projects where it is appropriate to do so.

6 Options

6.1 The options facing the Cabinet are to approve the update of the CAP, make amendments or to decide not to approve.

7 Risk Management

7.1 An evaluation of the risks associated with the matters in this report indicate that a further risk assessment is not needed because the issues covered have previously been considered by Councillors at the Cabinet Meeting 13 March 2019 under Item 297 – Corporate Plan for 2019-23.

7.2 Consideration of risks associated with individual projects will form part of the project management arrangements for each project.

8 Resource Implications

- 8.1 The Corporate Plan guides the allocation of resources over the lifetime of the Council. The CAP itself has no direct resourcing implications, as the individual projects that form the CAP are each scoped and delivered using the Council's project management framework

9 Legal Implications

- 9.1 None

10 Equality Issues

- 10.1 A separate EQIA for the Corporate Action Plan is not needed because the issues covered have previously been considered by Councillors at the Cabinet Meeting 13 March 2019 under Item 297 –Corporate Plan for 2019-23.
- 10.2 As part of the council's project management framework all projects that form the CAP will be required to consider equalities issues on an individual basis and undertake the appropriate screening.

11 Other Issues

- 11.1 Wards/Communities Affected – All

12 Conclusion and reasons for recommendation

- 12.1 The Corporate Action Plan shows in detail how the Council intends to make progress by focusing on the projects it will take forward against each of the priorities of the Corporate Plan. As a result it informs decision making and allocation of resources across the Council.

<u>Background Papers (Local Government Act 1972 Section 100D)</u> None			
<u>Confidentiality</u> It is considered that this report does not contain exempt information within the meaning of Schedule 12A of the Local Government Act 1972, as amended, and can be made public.			
No of Annexes:	1	File Ref:	N/A
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